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May 15, 2026

To whom it may concern:

Company name: AIRPORT FACILITIES CO., LTD. (AFC)
Representative: Shigeo Tamura, President & CEO
(Code: 8864, Standard Market, Tokyo Stock Exchange)
Contact: Hirofumi Awano, Executive Officer
(Tel 03-3747-0251)

Matters Concerning Controlling Shareholders, etc.

Airport Facilities Co., Ltd. (the “Company”) hereby announces that the matters concerning the controlling shareholders, etc. of the Company are as described below.

1. Trade Names, etc. of the Parent Company, Controlling Shareholders (excluding the Parent Company), and Other Affiliated Companies

(As of March 31, 2026)

Name	Attribute	Ratio of Voting Rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
Japan Airlines Co., Ltd.	Other affiliated company	21.33	0.00	21.33	Prime Market of Tokyo Stock Exchange, Inc.
ANA HOLDINGS INC.	Other affiliated company	21.33	0.00	21.33	Prime Market of Tokyo Stock Exchange, Inc.

2. Name of the Company among the Parent Company, Controlling Shareholders, etc. that Is Considered to Have the Greatest Influence on the Company, and the Reason Therefor

(1) Name: Japan Airlines Co., Ltd.

(2) Reason: Based on a comprehensive consideration of the Company's shareholdings, transactions, and other factors.

3. Position of the Company within the Corporate Group of the Parent Company, etc. and the Company's Relationship with the Parent Company, etc.

(1) Business, Personnel, and Capital Relationships, etc.

The Company's parent companies, or affiliated companies, are Japan Airlines Co., Ltd. and ANA HOLDINGS INC. Both Japan Airlines Co., Ltd and ANA HOLDINGS INC. each hold 21.33% of the voting rights.

In terms of business transactions, Japan Airline Co., Ltd. and All Nippon Airways Co., Ltd. a wholly owned subsidiary of ANA HOLDINGS INC. are major tenants of the Company's facilities and suppliers of Area Heating & Cooling Business and Water Supply & Drainage Service Business. As a result, both companies are important affiliates of the Company.

(2) Business Constraints, Risks and Benefits Arising from the Company's Position within the Corporate Group of the Parent Companies, etc., and the Impact on Management and Business Activities Arising from Transactions, Human Resource and Capital Relationships, etc. with such Parent Companies

The affiliated companies are major shareholders and, at the same time, important customers. The Company is fully aware of the impact on its capital and management due to changes in the financial condition of its affiliates or alterations in their business plans. Based on these factors, the company understands the necessity of making management decisions regarding its business. Moving forward, the Company aims to continue building and maintaining good relationships with its affiliates in terms of capital and management, and to conduct its business with this mind.

(3) Policy and Measures for the Maintenance of a Certain Level of Independence from the Parent Companies, etc.

In the Company's business, approximately 22.3% of its sales are dependent on affiliated companies. However, the contracts between the Company and its affiliates are based on the same approach as those between the Company and other business partners with respect to contracts related to its business.

(4) Status of Maintaining a Certain Level of Independence from the Parent Companies, etc.

With respect to management decisions, the Company will continue to conduct its business based on management judgments made with a certain level of independence, while maintaining cooperative relationships with affiliated companies, under the supervision of the Board of Directors and the audit by the Statutory Auditors.

4. Matters Concerning Transactions with Controlling Shareholders, etc.

(From April 1, 2025 to March 31, 2026)

Type	Name of the Company, etc.	Capital or Investment (Millions of yen)	Business Description or Occupation	Shareholding Ratio (including voting rights)	Relationship	Description of Transactions	Amount of Transaction (Millions of yen)	Account Item	Year-End Balance (Millions of yen)
Major Shareholder (Other Affiliated Company)	Japan Airlines Co., Ltd.	273,200	Scheduled Air Transportation Business	(Ownership) Direct 21.33%	Real Estate Leasing, etc.	Operating Transactions			
						Net Sales	4,166	Accounts Receivable	128
						Electricity Charges, etc.	4	Other Receivables	15
						Non-operating Transactions		Accrued Expenses	1
						Advance Payment for Construction	10	Deferred Revenue	185
								Long-term Security Deposits Received	207
Major Shareholder (Other Affiliated Company)	All Nippon Airways Co., Ltd.	25,000	Scheduled Air Transportation Business	(Ownership) Direct 21.33%	Real Estate Leasing, etc.	Operating Transactions			
						Net Sales	3,556	Accounts Receivable	98
						Advertising Expenses	3	Deferred Revenue	161
						Non-operating Transactions		Long-term Security Deposits Received	311
						Advance Payment for Construction	35		

- (Note)1. Net sales include revenues from real estate leasing, water supply and drainage operations, and other business activities. Deferred revenue consists of rent received in advance.
2. The transaction amount for construction advances includes service fees received by the Company.
 3. All Nippon Airways Co., Ltd., a major shareholder, is a wholly owned subsidiary of ANA HOLDINGS INC., the holding company, and the shares of the Company are registered in the name of ANA HOLDINGS INC.
 4. To protect the interests of minority shareholders and ensure the independence of the Company, all transactions with major corporate shareholders are conducted based on objective and fair conditions, such as market prices. Transaction decisions are made through fair deliberation in accordance with internal regulations.

Transaction Terms and Policies for Determining Transaction Conditions

- (1) With regard to building leases, transaction terms are determined through internal approval procedures, considering the acquisition cost of the buildings and associated maintenance and operational expenses.
- (2) For water supply and drainage operation, transaction terms are determined based on the unit prices set during public bidding and in accordance with the Water Supply and Drainage Usage Regulations of Tokyo International Airport.
- (3) For advance construction work, transaction terms are determined through internal approval procedures based on cost estimates prepared by the Company.